# **Matthew Walters**

## Dean for Global Engagement and International Programs

Visionary international educator driving the creation of innovative global programs.

Promoting a vision of global education rooted in social justice, experiential opportunities, and critical thinking, lead strategic global initiatives advancing an institution's mission and goals. Design, develop, and implement the next generation of international academic programs. Manage and supervise diverse staff members engaged in supporting international students and scholars. Increase resources for intercultural and global education through close partnerships with senior leaders, faculty, staff, government, and the private sector. Administer compliance with US State Department and Immigration policies including SEVIS management and working with F-1 and J-1 visas. Evaluate, assess, and report on trends in international programs and education.

### **Areas of Expertise**

- International Education
- Immigration Regulations and SEVIS
- Curriculum Development and Teaching
- Communications and Marketing
- Global Programs
- Strategic Planning
- Intercultural Training
- Fundraising and Budgeting
- International Leadership
- Global Exchange
- Partnership Development
- Policy Development

### Professional Experience

Director, International Programs Office, 2022 to present

Cal State University, Los Angeles, CA

Lead a dynamic team of 8 staff members, providing strategic direction and oversight for all international initiatives and operations. Spearhead the development and implementation of comprehensive international student recruitment strategies to increase global enrollment and enhance the university's international presence. Oversee International Student and Scholar Services (PDSO/RO), ensuring compliance with immigration regulations and delivering exceptional support for international students and scholars. Revitalize the Study Abroad Office, significantly expanding study abroad opportunities and faculty-led programs. Manage the office's annual budget, ensuring financial efficiency and alignment with institutional goals. Develop new COIL/VE initiatives to support global learning for all students.

- Successfully revitalized the International Programs Office, fostering a cohesive vision and strong support for academic
  excellence.
- Improved operations of ISSS, Study Abroad, and global partnerships, enhancing service delivery and compliance.
- Boosted team morale and engagement, reducing turnover and building a committed, high-performing team.
- Expanded the visiting scholars' program and audited an existing portfolio of over 150 global partnership agreements to strategically manage and grow relationships.
- Implemented Terra Dotta suite across ISSO, Study Abroad, SiLA, and Visiting Scholars, streamlining student services, enhancing risk management, and improving communication and partnership agreement management.
- Achieved a 60% increase in study abroad participation.

#### Director, International Center, 2017 to 2022

Cal Poly Pomona, Pomona, CA

Led strategic internationalization initiatives in alignment with the institution's mission, goals, and resources. Managed the International Center as the senior international officer (SIO). Supervised the work of the Office of Study Abroad, the Office of International Students and Scholars, and Visiting Scholars and Global Partnership programs. Built relationships to grow international resources for faculty, staff, and students. Enhanced international learning opportunities including study and research abroad and domestically in California. Recruited international students and coordinated admissions activities to attract international student enrollment including active collaborations with college and departmental leaders. Maintained compliance with all federal immigration and visa requirements including F-1 student visas and J-1 scholar visas.

- Rehabilitated a mismanaged office and brought it into full compliance with US State Department requirements.
- Successfully implemented operational procedures allowing the International Office to meet the needs of 1,200 international students.

#### Assistant Dean, Student Affairs and Global Initiatives, 2015 to 2017

Eugene Lang College of Liberal Arts, The New School, New York, NY

Promoted a cutting-edge vision of Global Education grounded in critical thinking, social justice, and experiential approaches to cross-cultural learning. Working in collaboration with the Provost and Vice President for Student Success, led the development of strategies to strengthen and integrate international education into the College's academic offerings. Strategically directed the design and development of study abroad programs congruent with the College's mission and international objectives. Enhanced study opportunities for Eugene Lang students going internationally and incoming international exchange students. Shaped organizational structures, administrative leadership, and financial processes.

Designed, developed, and successfully launched global learning programs for first-year students in Costa Rica.

#### Director, Fellowships & Grants, 2012 to 2015

The American - Scandinavian Foundation, New York, NY

Led and stewarded a \$1.25M annual budget in support of fellowships and grants for thought leaders, practitioners, policymakers, artists, and organizations in the United States and Scandinavia whose goals aligned with the Foundation's mission to "promote international understanding" through cross-cultural exchange. Advancing the Foundation's goals, leveraged relationships and developed partnerships with cultural and philanthropic organizations, higher education, and the private sector. Wrote annual reports for the Fellowships and Grants office and coordinated planning with other departments and offices.

Cultivated over \$2.5M in support of the Foundation's grants and fellowships programs.

#### Director, International Programs, 2007 to 2010

Columbia Law School, New York, NY

Strategically planned, administered, and implemented international academic programs including program development and relationship management with partner institutions, senior leaders, faculty, governmental officials, and departments. Managed student advising for semester-exchange, dual-degree, and international visiting scholars and research fellows' programs. Actively collaborated with other areas within the University and the Law School including Financial Aid, Admissions, International Students and Scholars, Housing, Registrar, and Student Services. Crafted policy and procedures for assessing international partnerships. Prepared reports, evaluations, and assessments of international programs and their outcomes.

- Secured over \$2.75M to support three major legal education initiatives including the China Judges Program, the Hertog Program for National Security Law, and the Iraq Oil Ministry Arbitration Project.
- Developed two multinational learning programs in a single year at four global law schools in partnership with the United States Military Academy (West Point), the United Nations, the US Supreme Court, The Hague, La Cour de cassation (France), and others.

#### Additional Experience

Consultant and English Instructor, Korean Ministry of Foreign Affairs, Seoul, Korea Senior ESL Instructor, Kon-Kuk University, Seoul, Korea

### Education

Master of Public Administration in International Economic Policy and Management Columbia University, New York, NY

#### **Bachelor of Arts in Peace Studies**

Chapman University, Orange, CA

### Skills

Languages - English (Fluent), Spanish (Proficient), Korean (Working Knowledge) Facilitating Intercultural Learning.

# Professional Memberships and Service

Board of Directors, IVECA (International Virtual Schooling) - 2015 to 2020 Member, NAFSA: Association of International Educators - 2004 to Present Member, AIRC: Association of International Enrollment Management – 2022 to Present